Talkin' Bout my Generation

12/27/2018





Let's Talk About the Generations

- 1. Common traits
- 2. Communications Preferences
- 3. Benefits Knowledge



2017 Generations in Workforce

- 1. Baby Boomers
- 2. Gen Xers
- 3. Millennials

ESB-6306-0318

BY THE NUMBERS

Millennials

Generation X

BORN

1965 to 1980

BORN 1981 to 1997

AGE IN 2015 18 to 34

POP. IN 2015 75.4 million AGE IN 2015 35 to 50

66 million

Baby Boomers

BORN 1946 to 1964

AGE IN 2015 51 to 69

74.9 million

Pew Research Center: Millennials overtake Baby Boomers as America's largest generation; April 25, 2016.

Baby Boomers

AMERICAN FIDELITY a different opinion



Baby Boomers

- 1946 1964¹
- 74.9 million strong
- Second largest generation in the US
- Longer attention spans²

¹Pew Research Center: Millennials overtake Baby Boomers as America's largest generation; April 25, 2016. ²Networking Times: How Baby Boomers, Gen Xers, and Millennials Respond to Technology and Style; November 29, 2016.

Baby Boomer Traits

- Average age range 54 72
- Tend to be workaholics and ambitious¹
- More than a fifth of total labor force today is 55+²

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²Pew Research Center: 5 Ways the U.S. workforce has changed, a decade since the Great Recession began; November 30, 2017.

¹How to Thrive in a Multi-Generational Workplace; accessed February 9, 2018 from

mindtools.com.



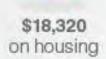
- Largest share of disposable income¹
- Spend \$59,646 a year²
- Healthcare costs anticipated to be the largest annual expense³

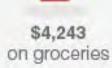
¹Fox Business: Where Baby Boomers Spend Their Money and How to Profit From It; September 13, 2016.
 ²U.S. Department of Labor: Spending Habits by Generation; November 3, 2016.
 ³Medicare Supplement: Where are Boomers Spending Their Money?; accessed July 13, 2017 from medicaresupplement.com.



Spending Breakdown









\$3,286 on entertainment



\$2,900 on dining out



\$1,937 on clothing \$28,960 on all

other spending

U.S. Department of Labor: Spending Habits by Generation; November 3, 2016.

- Largest share of disposable income¹
- Spend \$59,646 a year²
- Healthcare costs anticipated to be the largest annual expense³
- Travel and entertainment²

¹Fox Business: Where Baby Boomers Spend Their Money and How to Profit From It; September 13, 2016. ²U.S. Department of Labor: Spending Habits by Generation; November 3, 2016. ³Medicare Supplement: Where are Boomers Spending Their Money?; accessed July 13, 2017 from medicaresupplement.com.

Generation X

AMERICAN FIDELITY a different opinion



¹Pew Research Center: Millennials overtake Baby Boomers as America's largest generation; April 25, 2016. ²US Department of Labor: Spending Habits by Generation; November 3, 2016.

Generation X 1965 to 1980¹ 66 million¹ Most buying power²

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Generation X Traits

- Average age range 38 53
- Peak earning years
- Task-oriented and self-reliant, but big emphasis on work-life balance¹
- 25% of the population, 31% of total U.S. income²
- As the "middle child" between Boomers and Millennials, consumes "analog" media along with social media and mobile channels
 - 62% read newspapers and 48% listen to the radio³
- Caretakers of two generations
 - Suggested product emphasis: Life Insurance

¹How to Thrive in a Multi-Generational Workplace; accessed February 9, 2018 from mindtools.com. ²San Diego SCORE: Marketing to the Forgotten Generation; <u>https://sandiego.score.org/blog/marketing-forgotten-generation</u> ³5 Reasons Marketers Have Largely Overlooked Generation X; accessed February 22, 2018 from adweek.com



- Many Gen Xers share traits like independence, resourcefulness, and self-sufficiency.¹
- Starting families
- Buying more insurance products²

¹The Balance: The Common Characteristics of Generation X Professionals; October 15, 2017 ²BenefitsPro: Why Gen X is the bullseye generation for non-medical benefits; November 19, 2015.



- 82% Auto Insurance
- 78% Homeowners or Renters Insurance
- 48% Life Insurance

V12 Data: Insurance for the Generations: Marketing to Boomers and the Millennials; accessed from v12data.com on August 11, 2017.

- Starting families¹
- Buying more insurance products¹
- 82% are homeowners with an average home value of \$238,000²
- Spend \$66,981 a year³

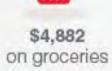
¹BenefitsPro:Why Gen X is the bullseye generation for non-medical benefits; November 19, 2015. ²Dan Schawbel: 44 Of The Most Interesting Facts About Generation X; July 26, 2015. ³US Department of Labor: Spending Habits by Generation; November 3, 2016.



Spending Breakdown



001 0E4
\$21,954
on housing





\$3,231 on entertainment



\$3,864 on dining out



\$2,442 on clothing 目

\$30,608 on all other spending

U.S. Department of Labor: Spending Habits by Generation; November 3, 2016.

- Starting families¹
- Buying more insurance products¹
- 82% are homeowners²
- Spend \$66,981 a year³
- Loyal to brands⁴

¹BenefitsPro:Why Gen X is the bullseye generation for non-medical benefits; November 19, 2015.
 ²Dan Schawbel: 44 Of The Most Interesting Facts About Generation X; July 26, 2015.
 ³US Department of Labor: Spending Habits by Generation; November 3, 2016.
 ⁴AZ Central: Generation X Consumer Behavior; accessed August 11, 2017 from azcentral.com.

Millennials



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Millennials

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- 1981 to 1997¹
- 75 million¹
- Largest generation¹
- By 2015, 1 in 4 had earned a bachelor's degree²

¹Pew Research Center: Millennials overtake Baby Boomers as America's largest generation; April 25, 2016. ²Agency Nation: How to Sell Insurance to Millennials; September 27, 2016.



Millennial Traits

¹How to Thrive in a Multi-Generational Workplace; accessed February 9, 2018 from mindtools.com. ²Agency Nation: How to Sell Insurance to Millennials; September 27, 2016.

- Not kids anymore! Average Age Range 21 - 37
- Multitaskers, goalfocused and like working with purpose¹
- Grew up with evolving technology and social networking
- 89% increase in student borrowers and the average balance per borrower grew by 77%²

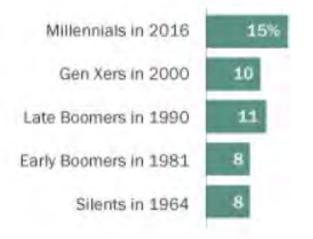
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- Entered workforce after recession
- 16% of Millennials have \$100,000 in savings, and 47% have \$15,000 or more. Despite this, one in three Millennials list not saving enough money as top financial stressor, more than health costs.¹
- Spend \$47,113 a year²

¹Bank of America: 2018 Better Money Habits Millennial Report; January, 2018 ²U.S. Department of Labor: Spending Habits by Generation; November 3, 2016.

Millennials are the generation most likely to live at home

% of 25- to 35-year-olds living in parent(s) home



¹Pew Research Center: Millennials are the generation most likely to live at home; May 5, 2017; http://www.pewresearch.org/fact-tank/2017/05/05/itsbecoming-more-common-for-young-adults-to-live-at-homeand-for-longer-stretches/ft_17-05-03_livingathome_bygen2/ Note; "Living in parent(s)' home" means residing in a household headed by a parent.

Source: Pew Research Center analysis of 1964, 1981, 1990, 2000 and 2016 Current Population Survey, Annual Social and Economic Supplements.



Spending Breakdown

Millennials spend \$47,113 per year:

\$16,505 on housing



\$2,186 on entertainment

\$2,891 on dining out



\$1,708 on clothing \$20,559 on all

other spending

U.S. Department of Labor: Spending Habits by Generation; November 3, 2016.



- 81% Auto Insurance
- 63% Homeowners or Renters Insurance
- 33% Life Insurance

V12Data: Insurance for the Generations: Marketing to Boomers and the Millennials; accessed from v12data.com on September 12, 2017.

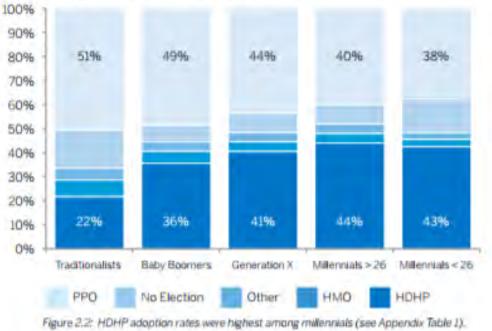


Benefits Breakdown



Medical Plan Participation





Health Savings Account Contributions

Individual Coverage

Average HSA Contribution vs. 2016 Limit by Age Group -Individual Coverage

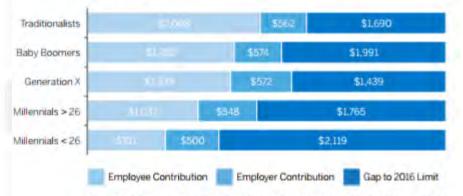
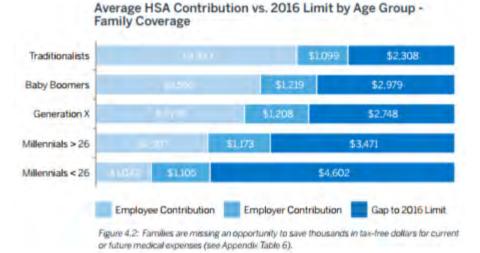


Figure 4.1: The average single, 25-year-old employee is contributing only about 22 percent of the maximum to an HSA for 2016 (see Appendix Table 5).

Family Coverage



Flexible Spending Account Contributions

Individual Coverage

Average FSA Contribution by Plan Type and Age Group -Individual Coverage

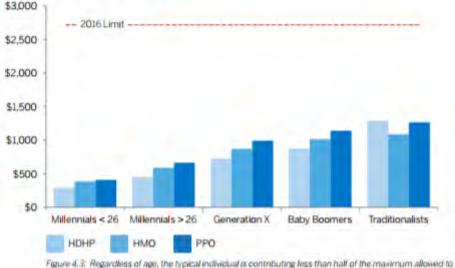


Figure 4.3: Regardless of age, the typical individual is contributing less than half of the maximum allowed to an FSA (see Appendix Table 7).

Family Coverage

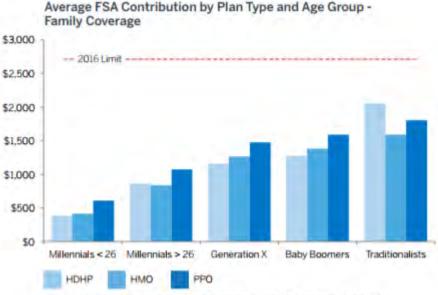


Figure 4.4: Younger tamilies, especially those enrolled in an HDHP, are underutilizing FSAs (see Appendix Table 8).



Generations and Communications Preferences

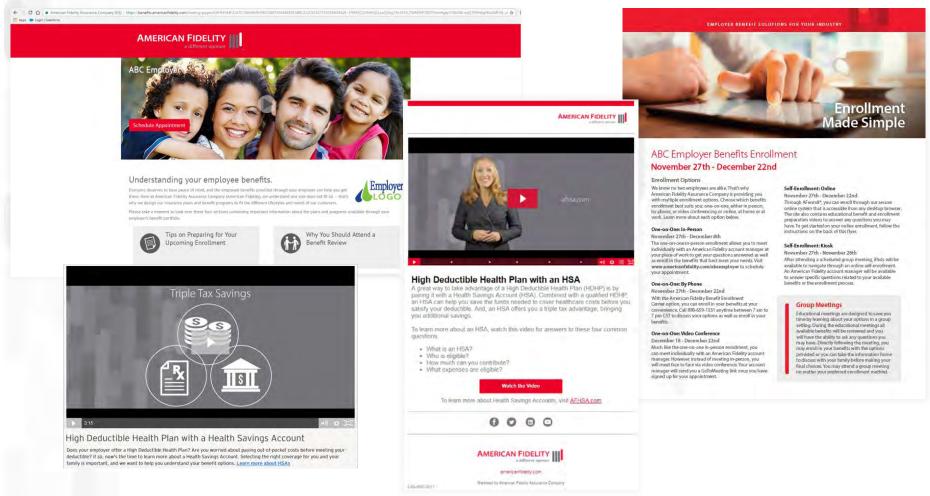




Benefits account for up to 30% of total employee compensation, yet employers rarely allocate resources to make sure their employees understand and value the benefits they are offered.

Help Employers Connect the Dots – 2016 LIMRA Employer Study

Comprehensive Communication Plan



¹BenefitFocus: 5 Employee Benefit Trends to Watch in 2017; December 29, 2016. ²Employee Benefit News: How four employers are getting benefits communications right; May 25, 2017.

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Different Communication Preferences

- Baby Boomers Face to Face¹
- Have longer attention spans, so longer blog posts and videos work for them too²



1Society for Human Resource Management: Millennials in the Dark About Their Benefits; January 14, 2016 2 The Best Way to Reach Different Generations on Social Media; accessed February 9, 2018 from info.exceleratedigital.com

Different Communication Preferences

- Gen Xers Multiple Channels¹
- Heavy consumers of online video, and receptive to messaging on social media and via email²



¹AZ Central: Generation X Consumer Behavior; accessed August 11, 2017 from azcentral.com. ²Generational Marketing: Age Appropriate; accessed February 9, 2018 from mytotalretail.com

Different Communication Preferences

- Millennials Go Digital
- Email and text messages
 - 68% of millennials admit to texting "a lot" on a daily basis, compared to 47% of their Gen X counterparts.¹
 - Despite the immediate availability of text messaging and other messaging apps, email remains popular among millennials as well.¹



Millennial Preferences

Most companies still do the majority of communication during annual enrollment.

"This is especially not going to connect with Millennials, who grew up with real-time mobile communication. Spreading communication out all year and using modern – and brief – formats like blogs and videos will improve the effectiveness of communications."

-Jennifer Benz

Founder and CEO Benz Communications

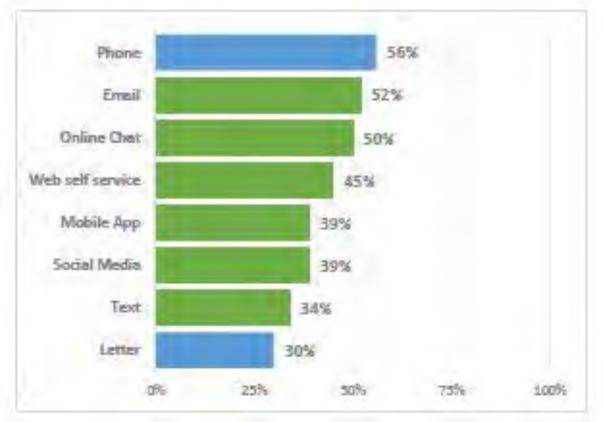
Society for Human Resource Management: Millennials in the Dark About Their Benefits; January 14, 2016.

Communication Preferences



The Northridge Group: State of Customer Service Experience 2016; August 2016.

Ease of Contacting a Company by Channel



The Northridge Group: State of Customer Service Experience 2016; August 2016.



Measure Success

LIMRA: 2016 Employer Study; Help Employers Connect the Dots, Benefit Communications.

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Discussion



American Fidelity Assurance Company